



Cheshire and Merseyside Joint Forward plan 2024-2029

Adopting a refreshed All Together Fairer as our HCP Strategy

Presentation to ICB Board, 30 November 2023

Proposal to align HCP Strategy as All Together Fairer



Cheshire and Merseyside

- Feedback indicates strong ownership and sense of engagement in the All Together Fairer (ATF) report. The impact the HCP can
 have in positively addressing inequality and social determinants should be the primary focus of our HCP plans
- Feedback to the interim HCP Strategy and Joint Forward Plan has been very positive, but highlighted an NHS bias to content
- Our intention is to realign our HCP strategic plan on the principles and approaches outlined in All Together Fairer:
 - A refreshed high-level All Together Fairer strategic plan adopted as our HCP Strategy
 - An associated Delivery Plan (part of our Joint Forward Plan) to consolidate existing plans with focus on implementation
- Build on the work already taking place within our Place Partnerships
- Three areas may help shape the discussion about the content of the HCP strategy that would better align the strategy to the social determinants focus of the Marmot principles focussing on:
 - Transformational procedures
 - Anti-Poverty work
 - Equity in all policies
- The Joint Forward Plan (2024-29) would comprise of:
 - HCP/All Together Fairer Delivery Plan
 - 9 x Place Partnership Delivery Plans
 - NHS Cheshire and Merseyside 2024/25 Delivery Plan



Health Care Partnership Strategy (HCP)



- HCP strategy developed as an interim strategy at pace back in January
- Health inequalities lens Built around the 8 Marmot principles and the 22 Beacon Indicators
- Builds on learning from the pandemic
- Outlines our population profile and challenges size/geography/complexity
- Establishes our Vision, Mission and Objectives focuses on 4 core objectives
- Population Health Core20PLUS5
- Builds around Health and Wellbeing Board Strategies and Place Plans
- Working with people and communities

Challenges:-

- Needs to balance NHS and wider partner inputs
- Current focus is on secondary prevention and treatment services
- Needs greater focus on wider determinants e.g. housing, education, early interventions, criminal justice system etc.
- More reflective of the whole partnership



Visior

We want everyone in Cheshire and Merseyside to have a great start in life and get the support they need to stay healthy and live healthier for longer.



Missior

We will prevent ill health and tackle health inequalities and improve the lives of the poorest fastest. We believe we can do this best by working in partnership

Tacking Health Inequalities in catcomes, experiences and access (our eight Marmot principles).

- •Give every child the best start in life
- •Enable all children, young people and adults to maximise their capabilities and have control over their lives
- Create fair employment and good work for all
- Ensure a healthy standard of living for all
- Create and develop healthy and sustainable places and communities
- •Strengthen the role and impact of ill health prevention
- •Tackle racism, discrimination and their outcomes
- Pursue environmental sustainability and health equity together.

Marmot 8

Improve population health and healthcare.

Focus on prevention of ill health and improved quality of life by:

- Delivering the Core20plus5 clinical priorities for <u>adults</u> and <u>children and young</u> people
- Reduce deaths from cardiovascular disease, suicide and domestic abuse
- Reduce levels of obesity, respiratory ness and smoking as well as harm from
- Inprove early diagnosis, treatment and outcome rates for cancer
- teduce maternal, neonatal and infant riortality rates
- mprove satisfaction levels with access to primary care services
- Improve waiting times for elective and emergency care services
- Improve diagnosis and support for people with dementia
- Provide high quality, accessible safe services
- Provide integrated, accessible, high quality mental health and wellbeing services for all people requiring support.

population including wider determinants of health

· Led by the HCP (ICP) partners

· Duration: 5 years

Interim strategy published Jan 2023 with work to prioritise content happening through to summer 2023

Informed by: C&M wider partnership priorities; National

Guidance; Health and Wellbeing Plans; Place plans
• Purpose: strategy for broad health, social care needs of the

Cheshire and Merseyside

Enhancing productivity and value for money.

- Develop a financial strategy focused on investment on reducing inequality and prioritise making greater resources available for prevention and well-being services
- Plan, design and deliver services at scale (where appropriate) to drive better quality, improved effectiveness and efficiency
- Maximise opportunities to reduce costs by procuring and collaborating on corporate functions at scale
- Develop whole system plans to address workforce shortages and maximise collaborative workforce opportunities
- •Develop a whole system estates strategy
- Develop a thriving approach to research and innovation across our Health and Care Partnership.

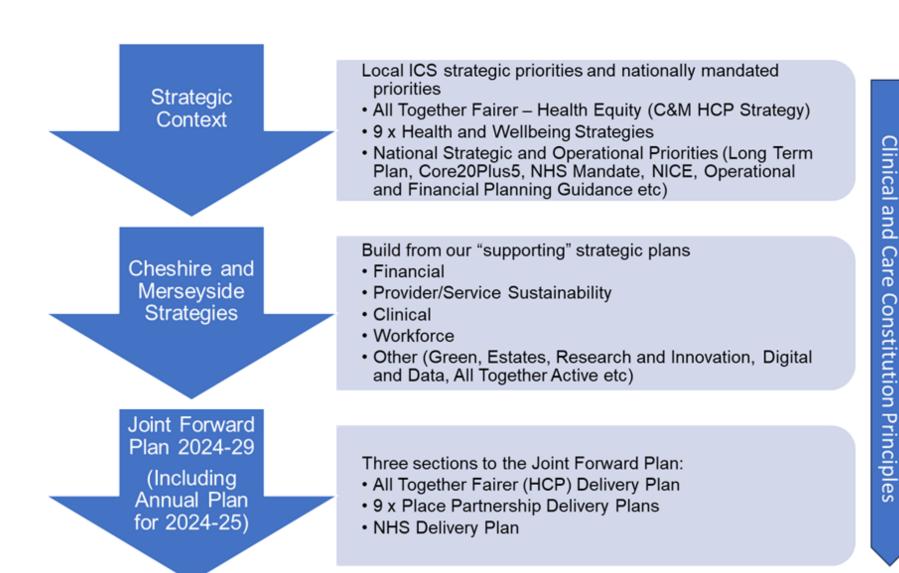
Helping to support broader social and economic development.

- Embed, and expand, our commitment to social value in all partner organisations
- Develop as key Anchor Institutions in Cheshire and Merseyside, offering fair employment opportunities for local neonle.
- Promote our involvement in regional initiatives to support communities in Cheshire and Merseyside
- Implement programmes in schools to support mental wellbeing of young people and inspire a career in health and social care
- Work with Local Enterprise
 Partnerships to connect partners with business and enterprise.



What drives our Joint Forward Plan content





Analysis of current Delivery and Prioritisation of resources in setting plans Outcomes

Developing our Joint Forward Plan

Monitor

delivery

Finalise

Delivery Plan



Cheshire and Merseyside

Monitor milestones and metrics through relevant Board, programme boards reporting into:

- Board Sub Committee
- Place Partnership Board
- Provider Collaborative Board

Joint Forward Plan

(containing)

- •HCP Delivery Plan
- •Place Plans x 9
- •NHS C&M Delivery Plan (including Operational Plan)

Horizon Scan-Identify key issues/ opportunities •Delivery against existing strategic priorities/metrics/outcomes (inequalities, population health, quality, performance, workforce, finance, clinical etc)

- Partners identify current "issues" needing attention including from providers, public and stakeholder feedback e.g. complaints, Healthwatch intelligence etc
 Impact of national guidance e.g. Operational Planning, NICE etc
- •Review key risks e.g. service sustainability, contracts ending, fragiity

Strategic Objectives

- -Inequalities-Population Health
- -Productivity and VfM
 -Social & Economic
 Development

Prioritise

Identify ways

to address

issues/

opportunities

•What would address the issues/opportunities

- •What are the proposed intentions (projects/contracting/ delivery approach etc)
- •Consider in context of the principles and pledges in our Clinical and Care Constitution
- •What is approach we wish to take for care outside of C&M e.g. pathway flows between different ICS

Develop project plans/ identify resources

- •Is it nationally mandated (statutory compliance/planning guidance/NICE TA)?
 - •Is it identified as a whole CMHCP strategic priority area?
 - •Is it a Health and Wellbeing Board/Place Partnership priority?
 - •Rank using a/the prioritisation matrix

 Who and how can we best deliver the project (Place, Place plus, C&M (inc Collaborative)

• Is the plan feasible? (is it financially affordable, is it deliverable etc)

Next Steps



Engaging with HCP partners on the development of the refreshed All Together Fairer/Health and Care Partnership Strategy:

- Use of a briefing document to socialise the proposed approach to integrating ATF and the HCP Strategy share with HWB and HCP members (Commenced Nov/Dec)
- Complete a stock take of the progress against the 8 Marmot Principles and 7 key recommendations (Commenced Nov/Dec)
- Run a series of development workshops to engage with system partners, alongside community engagement, and socialise
 the approach and codesign refreshed priorities (Commence Dec/Jan). This includes the HCP on 16th January
- Final ATF/HCP Strategy (March 2024)

Developing the Joint Forward Plan (Annual Delivery Plan)

- National NHS Planning Guidance expected prior to Christmas
- A standard template and process is currently being used to capture 2024-25 plans across Places and Programmes which
 are to be assessed/prioritised against ICS strategic priorities/plans. ICS Planning Group (to commence in January)
 reporting to ICB Executive Team will oversee process and act as editorial group
- Board briefing session to consider Planning Guidance and steer plan development to commence January. Board to feedback on preferred approach? Draft plan by end of February with final Joint Forward Plan (March 2024)

